

2010 Results and Use of Funds Table

Please note that only those areas in bold are mandatory

Part One: UNDAF Outcomes

State the UNDAF outcomes	Indicate Total Budget per Outcome	Provide an indicative budget delivery amount per Outcome in 2010
Outcome 1:	23.685m USD	\$4.7m (indicative)
Outcome 2:	20.823m USD	\$4.15m (indicative)
Outcome 3:	13.732m USD	\$2.75 (indicative)
Outcome 4:	13.99m USD	\$2.8m (indicative)
Outcome 5:	n/a	n/a

Part Two: Coordination Results

KEY RESULT AREAS	Expected Outputs ¹	Performance Indicators ²	Actual Outputs at Year End	Funds required/ spent at end year				
				RC Fund	UN entities ³	Other		
Result Area 1: Coordination for Results								
<p>UN support to formulation/implementation of relevant national strategies or plans e.g. JAS/NDP/PRSP</p> <p>UN plan to support the implementation of the Millennium Declaration, including scaling up IADG/MDG initiatives</p>	<p>1. A model on integration of adolescent health services into health system is identified based on results of the assessment of health system responsiveness towards adolescents, school based health survey and a national conference on adolescents' health.</p> <p>2. National strategy and plan of action on flour fortification; standards for premix and fortified flour are developed and procurement of micronutrient feeders and initial supply of premix is initiated.</p> <p>3. ArmeniaInfo used as a tool for monitoring of MDG indicators.</p> <p>4. Concept Note on the integrated social protection system by Ministry of Labour and Social Issues adopted and implementation initiated.</p>	<p>1. Model for adolescent health and development identified for integration into existing systems. 2. National strategy for flour fortification adopted and implementation initiated. 3. ArmeniaInfo set up and used for monitoring of the social development indicators at national and regional levels. 4. Integrated Social Protection concept adopted and steps taken for its implementation. 5. Developing a School feeding National strategy programme is launched with 3-year implementation cycle.</p>	<p>UNFPA: 3. National Statistical Service capacities build (necessary hardware provided) to roll-out of ArmeniaInfo for monitoring and reporting progress on the MDGs and the SDP.</p> <p>UNICEF: 1. Findings of the assessment of health system responsiveness to school-age and adolescent health presented to all stakeholders with suggested recommendations. 2. Concept Note and Action Plan on flour fortification developed and endorsed by respective Ministries, awaiting approval by government. 3. ArmeniaInfo website launched for monitoring MDGs at national level. 4. Integrated Social Services Concept Note and Strategy Paper adopted by government and a model outlined for implementation. WFP: 5. Pilot programme started in Tavush and Gegharkunik, Draft DPAPs are prepared</p> <p>UNIDO: 1. Inventory of equipment and oil containing PCB conducted and data base prepared as part of the implementation of the National Implementation Plan (NIP) for the Stockholm Convention on POPs;</p>		\$3,230	<p>1. UNICEF \$15,000</p> <p>2. UNICEF \$150,000</p> <p>3. UNICEF \$25,000</p> <p>4. UNFPA \$18,000</p> <p>5. UNICEF \$15,000</p> <p>UNIDO: \$120,000</p>	<p>UNFPA: \$5,380</p> <p>1. UNICEF \$7000</p> <p>2. UNICEF \$2000</p> <p>3. UNICEF \$50,400</p> <p>4. UNICEF \$115,000</p> <p>6. WFP \$200,000</p> <p>UNIDO: \$100,000</p>	
	<p>UNCT Contribution to the National Development Strategy</p>	<p>1. Second National MDG Progress Report launched.</p> <p>2. National Human Development Report (NHDR) on Migration issues produced. (UNDP)</p> <p>3. Support provided to Pilot Census 2010.</p> <p>4. Support provided to implementation of Demographic and Health Survey 2010.</p>	<p>1. a) Second National MDG Progress Report available in English and Armenian and shared with the counterparts. b) The Report is used by policy makers, policy makers, development agencies, and civil society in major decision making and reporting. c) MDG awareness raising campaign conducted by UNCG-Armenia.</p> <p>2. NHDR launched and used as an advocacy tool to address and promote policy review/adjustment in this area. (UNDP)</p> <p>3. Pilot Census is conducted. 4. DHS 2010 is conducted.</p>	<p>IOM: 2. Policy Makers, civil society and academia are aware of importance of human rights in the migration management.</p> <p>UNFPA: 3. Pilot census is conducted. 4. DHS 2010 is conducted.</p> <p>UNDP: 1. a) Second National MDG Progress Report prepared in English and Armenian and shared with the counterparts. b) The Report used by national and international counterpart, as well as civil society as an important policy making tool.</p> <p>2. NHDR launched with the aim of initiating a national debate on migration and to promote policy reforms in the area.</p> <p>UNICEF: 1. Armenia MDG Conference conducted and MDG status of indicators disseminated. 4. DHS survey completed, results will be published in 2011.</p>	\$2,500	\$2,350	<p>UNDP \$5,000</p> <p>UNFPA: \$50,000</p>	<p>UNFPA: \$92,300</p> <p>UNDP \$5,000</p> <p>1. UNICEF: \$1,000</p> <p>4. UNICEF \$29,000</p>

<p>Plan/Poverty Reduction Strategy/MD and MDGs plan</p>	<p>UN support to capacity development strategies</p>	<p>1. Capacities of social workers improved in delivery of quality social services. 2. Population and development data collection and analysis, including data on migration flows improved. 3. Guidance provided to strengthen national capacity in provision of high quality Reproductive Health and Maternal and Child Healthcare services at primary and secondary levels (training packages, trainings, assessment reports and respective strategies developed). 4. Government policies to improve financial access and efficiency of health service delivery enhanced. 5. Electronic information system of national immunization programme is in place, including case-based surveillance module for measles and rubella. 6. Institutional capacities for birth and death registration strengthened.</p>	<p>1. No. of social workers trained. 2. Unified master database of all surveys conducted in 2005-2009 established. 3.1. National strategy on hospital care for children developed. 3.2. Set of recommendations for improved referral mechanisms at PHC level for reproductive health services produced. 4. Provider payment strategies aligned with policies to improve efficient service delivery. 5. Measles and rubella case-based surveillance monthly reports produced and submitted to WHO EURO. 6. Gaps addressing birth and death registration addressed by various state entities.</p>	<p>UNFPA: Manual for social workers developed. Training for social workers will be conducted in 2011. Preparatory works for unified master database commenced (to be installed in 2011). WHO: 1. National strategy on hospital care for children developed. 3.2 First draft of the set of recommendations for improved referral mechanisms at PHC level for reproductive health services developed, final draft will be ready in 2011. 5. Measles and rubella case-based surveillance electronic system is installed in all the regional (marz) branches of the State Hygiene and Anti-Epidemic Inspectorate and monthly reports are produced and submitted to the WHO EURO. UNICEF: 4. Child Certificate was introduced for all children below 7 for free of charge health services, together with child passports. 6. Interministerial Committee was set up and drafted a set of legal and implementation measures to address gaps in birth and death registration. ILO: 7. Members of the IAWG members trained in the National Action Plan on THB and FL finalization. M&E indicators have been first time introduced to the National Action Plan of the RA on Combating THB. UNIDO: 1. Armenia Investment and Technology Promotion Office (Armenia ITPO) established and integrated with UNIDO ITPOs regional and global networks; Rapid assessment of industrial integration as a basis for design and development of appropriate industrial integration tools and mechanisms, developed.; Investment project packages are being developed in agro-processing, energy, biotechnologies, using UNIDO methodology. 2. National analytical laboratory on PCB analysis equipped and staff trained. 3. Awareness raising trainings and workshops for refrigeration technicians, customs officers and importers on the alternatives to CFCs and HCFCs conducted. Modes of treating "end life" CFCs (storage, destruction) discussed.</p>		<p>UNHCR: \$55,000 UNFPA: \$44,000 WHO \$240,000 IOM \$10,000 UNICEF \$50,000 UNIDO: \$300,000</p>	<p>UNFPA: \$13,000 WHO \$23,100 4. UNICEF \$7000 6. UNICEF \$31,500 ILO: \$10,000 UNIDO: \$250,000</p>	
<p>Aid Coordination/ Management / Paris Declaration</p>	<p>Formulation/implementation of a transition plan or strategy⁵</p>							
<p>UNDAF/Common Programming</p>	<p>Efforts to align UN programme cycle with national development cycle</p> <p>Preparation of CCA/UNDAF</p> <p>Progress towards UNDAF outcomes (inputs provided by theme group chairs)</p> <p>Implementation of UNDAF M&E framework</p> <p>UNDAF Annual Review/ UNDAF Evaluation</p>	<p>Paris Declaration signed with the Government.</p>	<p>2010-2015 UNDAF Annual Review available and shared with the UNCT and DGO.</p>	<p>Mid-year and end-year Progress reports submitted by all 4 UNDAF Theme group chairs.</p>				

	Joint planning initiatives with UN peacekeeping, peacebuilding, political and humanitarian actors (e.g. UNDAF plus, Integrated Strategic Framework) . Other								
Joint Programmes ⁶	Preparation/ implementation of new Joint Programmes	1. Three new Joint projects : (i) To enhance the capacity of government partners in roll-out of ArmeniaInfo at the national and marz level for monitoring and reporting progress on the MDGs and the SDP.)ii) House and Population Census and (iii)To set up a sustainable Healthy Lifestyle education in 10th-11th grades at schools in Armenia prepared and signed.	1. Joint Programmes implemented according to the workplan, set results achieved and reported to the Steering Committee and UNCT.	UNFPA: JP for Census (hence, see above for the respective output, row 17, pilot census cost-79,500) didn't develop as JP but turned into a single agency - UNFPA - programme. See above for ArmeniaInfo, too. UNICEF: 1. Armenia Info JP implemented going beyond initial workplan. 2. JP on healthy lifestyle curriculum implemented. 3. JP on Sustainable livelihoods for Socially vulnerable implemented and results presented to UNCT.			UNFPA \$ 70,000	UNICEF: 1. \$50,400 2. \$55,000 3. \$86,600	
	M&E of Joint Programmes	M&E of all Joint Programmes conducted as per the Workplans for 2010 and the results are shared with the respective Steering Committees and UNCT.							
	Other	1. Joint programme on sustainable livelihood with UNHCR in lead (UNHCR, UNDP, UNFPA, UNICEF, UNIDO) will continue to be implemented as per 2010 workplan. 2010 UNDP's added contribution on the initial plan in terms of fully funded International UNV Volunteer deployed as Joint programme coordinator.		UNHCR completed its part within the project by constructing 20 social housing apartments. In addition, social and economic integration is promoted through the construction of the social/vocational centre. UNIDO-SME: An assessment of business interests was conducted in the beneficiary communities. 103 people were trained and 45 business plans have been developed. Three 4-day in-country tours for 25 participants organised to a number of established and thriving businesses in Syunik and Vayots Dzor marzes in the following sectors: manufacturing, tourism and services for communities. TOR for the establishment and management of the SME Support Fund was finalised, announcement opened for the selection of the Implementing Partner of the Fund. UNIDO -Biogas: Needs assessment in the two selected communities Pambak and Geghamasar was carried out. feasibility study conducted and TORs prepared for 2 family biogas units in Pambak and 1 Biogas Plant in Geghamasar. UNDP; Participatory Strategic Community Development Plans for refugees populated Geghamasar and Pambak communities for the years 2009-2012 developed and approved by the Communities' Councils ; Performance budgeting methodology introduced in both communities; 683 target families from Geghamasar and Pambak communities were selected and their skills and needs identified; Feasibility studies conducted and income generating priority projects identified; Vocational trainings on farming production cycle procedure provided to the beneficiaries; Needed agricultural production means and equipments/machineries procured and distributed ; CBOs responsible for managing the implemented agricultural/income generation projects established in Geghamasar and Pambak communities.			UNHCR: \$73,906 UNICEF \$83,000 UNFPA: \$10,000 UNIDO \$280,000 UNDP 254,000	UNFPA: \$8,630 UNHCR: \$762,910 UNDP \$230,000 UNIDO- \$267,000, from which: \$67,000 spent and \$200,000 obligated.	
HACT	Status of HACT implementation/compliance ⁷ in the country	Reach an agreement with the government of Armenia on the HACT implementation, by introducing relevant clauses in CPAP. UNFPA, UNICEF and UNDP continue implementing HACT using FACE and new assurance framework.		UNDP has reached a principal agreement with the government of Armenia on HACT implementation through the signature of CPAP 2010-2015. Micro-assessment of all responsible parties' capacities is conducted for all partners, FACE form was used in all cases where cash advances or reimbursements were made to RPs.					
	Strengthening national systems/capacities through HACT								
	Other	Conduct micro-assessment of all new responsible parties, use FACE forms.	Micro-assessment of all new responsible parties completed. No. of times the FACE form used.	UNICEF continues using the FACE form					

Gender Equality	UN support to incorporation of gender equality in national planning processes (such as National Development Strategies; PRSPs; SWAPs; Joint Assistance Strategies, etc.)	Enabling environment to promote and protect rights of women and girls, and combat gender based violence is improved.	Draft National Action Plan on Combating GBV for 2011-2014 prepared.	UNFPA: Two Draft NAPs on Gender Equality and to Combat GBV developed and submitted to the Prime Ministers' office for adoption			UNFPA: \$65,000	UNFPA: \$16,000	
	Capacity development for gender theme groups to support UNCT to respond to national priorities for gender equality			UNFPA: UN Expanded Gender Theme Group established co-chaired by the Government, UNFPA, and OSCE.					
	Other	1. Awareness increased and knowledge improved among public (women, men and youth, including refugees) on gender issues, rights and equality to combat gender based violence. 2. Capacity strengthened at both national and local levels for protecting and enforcing the rights of women and building reporting mechanisms.	1. At least 20 of awareness raising meetings conducted. 2. National CGBV project website designed, launched and updated. 3. At least 50 of workshops conducted. 4. At least 5 RTs held. 5. At least 15 education/information sessions for victims of violence conducted. 6. At least 1 campaign carried out. At least 1 PSA developed and broadcasted on TV channels. 7. A study conducted on Gender Equality in Social Dialogue	UNFPA: 1. 40 awareness raising meetings conducted; 2. National CGBV project website designed in two languages, launched and regularly updated; 3. 75 workshops on GE and GBV conducted countrywide; 4. 5 round-table discussions on GE and GBV issues held; 5. 16 education/ information sessions for victims of violence conducted; 6. 3 national wide public campaigns on "National survey results presentation", "16 days of activism against gender violence", "White ribbon campaign carried out. A PSA on male involvement in anti-GBV activities developed and broadcasted on 27 TV channels. UNHCR: Within UNFPA/UNHCR cooperation framework agreement 100 refugees raised their awareness on SGBV, local and international instruments and SGBV prevention mechanisms; 10 staff members of relevant state agencies in Yerevan and the regions have participated in capacity building events on gender issues including international and national legal instruments on gender equality and combating SGBV; 20 social workers participated in the capacity building trainings on gender and GBV as well as international and national mechanisms to combat GBV; 5 SGBV survivors got treatment and improved their mental health conditions. Further on, initial agreement was broadened out to encompass assessment of the impact of awareness raising event on gender equality and GBV issues.			UNFPA: \$150,000 UNHCR: \$5,000	UNFPA: \$150,000 UNHCR: \$8,000 ILO: \$5000	
HIV/AIDS	Establishment of Joint UN Team on AIDS and implementation of joint programme of support on AIDS	1. UN Joint Team on AIDS (JT) Joint Program of Support (JPS) for 2010-2011 developed and implemented in line with Outcome Framework priorities and country needs (UNAIDS, UNDP, UNICEF, UNFPA, UNHCR, WHO, IOM, ILO).	1. UN Joint Team on AIDS (JT) Joint Program of Support (JPS) for 2010-2011 developed and implemented in line with Outcome Framework priorities and country needs.	1. UN Joint Team on AIDS (JT) Joint Program of Support (JPS) for 2010-2011 developed and approved by UNCT.			UNAIDS: \$25,000 UNICEF: \$7,000 UNHCR: \$500	UNAIDS: \$12,914 UNICEF: \$7,000 UNDP: \$300	
	UN support to the national response to AIDS through strengthening the Three Ones	1. Support development of UNGASS report for 2010 reporting. 2. Increase national capacity to effectively control HIV/AIDS/STI epidemics and offer quality services.	1. UNGASS report for 2010 reporting submitted by the end of March 2010.	1. UNGASS report for 2010 submitted at the end of March 2010.			UNAIDS: \$22,000 WHO: \$30,000	UNAIDS: \$22,000 WHO: \$0	
	HIV/AIDS in the Workplace	Implementation of UN Learning Strategy.	By the end of 2010, at least one training on HIV/AIDS and PEP conducted for UN staff.	One training on HIV/AIDS and PEP conducted for UN staff.					
	Other			ILO: Trainings for public sector/enterprises was conducted on OSH included HIV/AIDS in the work places				ILO: \$3,000	
Human Rights	Application of Human Right Based Approach	Healthy lifestyle introduced into the school curriculum in 10-11 grades.	Teaching materials developed and tested.				UNFPA: \$40,000 UNICEF: \$5,000	UNFPA: \$45,360	
	Strengthening the capacity of UNCTs to support national human rights protection systems								

	Other	1. Capacity of the Ombudsman's Office to better protect child rights and ensure compliance of Armenia's legislation and criminal procedures with OPCAT requirements improved. 2. Gaps and issues pertaining to the social cohesion to the situation with the human rights analyzed.	1. Specific actions to promote children's rights identified and implementation initiated by the Ombudsperson's Office. 2. Country-wide survey on social cohesion in Armenia conducted, gaps and issues identified.	1. Research on compliance of Armenia's legislation and criminal procedures with OPCAT requirements conducted; package of legal amendments developed and presented to the government. 2. Implementation of country-wide survey on social cohesion in Armenia initiated. Final report expected by end March 2011.			1. UNDP: \$50,000 UNICEF \$20,000 2. UNDP \$40,000	1. UNDP: \$37,000 2. UNDP: \$10,000	
Common Services and Premises	Status of initiatives to increase collaboration and cost-effectiveness of UN business operations in support of programme delivery (common services and premises)	A new governance framework for common services developed and functional in line with the common services and harmonized business operations guidance note.	1. 2010-2011 Options report developed and implemented. 2. Local Advisory Committee on Procurement set up and functional. 3. Task forces (with Lead Agency) for each common service assigned and fully manage the contracting and LTA lifecycle. 4. Two new common services implemented.	UNDP: A new governance framework for common services was developed and functional in line with the common services and harmonized business operations guidance note. 2010-2011 Options report is developed, approved by UNCT and implementation started. Local Advisory Committee on Procurement was set up with participation of several UN Agencies. All common services procurement processes were reviewed and endorsed by LACP prior to contracting. Two new common services implemented. Procurement and contracting for 14 common services have been implemented and for 8 common services are underway.			DPCA: \$258,621	UNFPA: \$18,330 UNDP: \$240,000	
	Other			UNDP: A New government decree was prepared and signed on the allocation of the Building at 14 P. Adamyan to UN Agencies in Armenia. UNDP, on behalf of UN Agencies, signed an agreement with the Ministry of Foreign Affairs and the Department of State Property Management on the gratuitous use of the UN House for unlimited duration.					
Other									
		11 international UNV volunteers working on development issues.					UNV/UNDP \$139,000	UNV/UNDP \$37,867; UNV/UNHCR \$23,752	
		National UNV Scheme established.		National UNV Scheme has been established and approved by the NUNV Steering Committee and UNV/HQ. Scheme includes agreement on remuneration level of national UNVs and particular conditions of service.			UNV/UNDP \$10,270	UNV/UNDP \$3,277; UNV/UNHCR \$2,416	
Result Area 2: Coordination of Emergency Preparedness and Relief									
Preparedness	Coordination of emergency preparedness efforts of UNCT members and relevant humanitarian actors	1. The UNCT's emergency preparedness is ensured through the functional DMT - a platform for coordination of preparedness and response actions.	1. The DMT work plan 2010 implemented, including update and testing of inter-agency contingency plans.	UNDP: DMT contacts and assets inventory database updated, inter-agency contingency planning workshop and simulation exercise organized with Govt and other partners; lessons learned documented and the follow up action plan agreed. The expanded DMT met regularly as well as WG convened as needed; the cooperation agreement with the Min of ES prepared and ready for signature. UNICEF: Contingency Planning workshop conducted with relevant stakeholders.			UNDP \$70,500 WHO: \$35,000	WHO: \$200 UNDP: \$6,358 WHO: \$193 UNICEF: \$2,500 UNDSS: \$300 UNHCR: \$200 UNIDO: \$100	
Relief	Establishment of Humanitarian Country Team Development of a response plan Coordination of humanitarian operations Advocacy Resource mobilization Other								
Result Area 3: UN Advocacy and Resource Mobilization									

Joint UNCT Advocacy and Communications	Development/implementation of the UNCT communications/advocacy strategy & plan	1. Positive image and visibility of UN in Armenia increased. 2. Celebration of selected UN Days attracted more public attention. 3. UNCG work plan implemented with the involvement of all UN Agencies, funds and programmes.	1. a) UNCT communication strategy is designed and implemented. b) Media interest and participation in UN events is increased. c). Increased number of pageviews of the bilingual UNCT web site which is re-designed and regularly updated. 2. Pro-active approach of UNCT resulted in implementation of UNCG work plan.	UNDPI: .a) The work on design of the UNCT communication strategy is in process. b) Media interest and participation in UN events had increased. c). The number of pageviews of the bilingual UNCT web site increased more than three times due to links from "UN in Armenia" pages on social media and other measures (Website Visitors 21,001, Page Views 63,366) 2. Pro-active approach of UNCT resulted in implementation of 76 per cent of the UNCG work plan.	\$3,263	\$11,780	UNDPI: \$6,164	UNDPI: \$6,786	
	Other	UNCG and DPI will provide support and cooperate with all Agencies on programmes which have public information component.	Number of successful public information components implemented with the support of the UNCG and DPI is increased.	Number of successful public information components implemented with the support of the UNCG and DPI had increased.					
Joint UNCT Resource Mobilization Strategy	Development/implementation of RM strategy	1. Joint partnership and resource mobilization strategy developed. 2. Joint projects identified, resources secured and implementation commenced.	1. Series of consultations and discussions with key government counterparts and development palayers conducted. 2. UNCT partnerships and resource mobilization strategy developed. 3. Number of joint projects implemented; 4. Feedback on the impact of assistance provided received.						
	Other	1. Harmonized approach of UNCT towards provision of rapid response to the crisis ensured and development effectiveness promoted through the implementation of joint resource mobilization strategy.							
Result Area 4: Security Management									
Security	Duty station specific security risk assessment (SRA) for all locations in the country where UN staff are present	Country security risk assessment reviewed and updated to include new measures to security parameters and assessment of the UN House.	Number of the new measures to security parameters and assessment of the UN House included into the updated country security risk assessment.	Magnetic Lock System established in UN House;					
	Implementation of mitigating measures as identified in SRA			About 80% of the mitigating measure were implemented. Some of them as the new security guard's booth and bollards are still pending.					
	Up to date security plan	1. Country security plan and SRA reviewed and updated. 2. MOSS and MORSS implemented.	1. Country security plan and SRA updated and shared with the SMT members. 2. Number of recommendations implemented under MOSS and MORSS.	Field vehicles equipped due to the MOSS requirements. MORSS implementation at int. staff residences.				DSS ARM - \$800	
	Security Management Team	Training for the SMT members conducted.	Training for the SMT members conducted.	SMT training conducted on 23-24 September 2010			DSS: \$5,200	+ DSS Armenia: \$225	
	Implementation of security training for staff	Security training for staff conducted.	Number of staff trained.	1. FIRST AID TRAINING - 80 participants; 2. ONE-DAY SECURITY TRAINING - 91 participants				UNDSS ARM - \$273	
	Other								
Result Area 5: Non-Resident UN Agencies									
Special measures to integrate non-resident UN agencies in UNCT processes	Supporting the Involvement of non-resident UN agencies in the national strategic planning processes/ UN programming								
	Other								
Coordination Capacity of the UNCT									
	RCO Staffing	a) Senior Adviser to RC; b) Coordination Associate; c) M&E officer (part-time); d) Disaster Reduction Adviser.			\$98,650	\$66,646			

Strengthening UNCT Coordination Capacity	Materials/Equipment								
	Training of UN staff								
	Other					\$2,500	\$9,040		
Total in USD:						\$110,450	\$93,046		

¹ Products or services, which result from the completion of activities within a development intervention

² A quantitative or qualitative variable that allows the verification of changes produced by a development intervention relative to what was planned

³ Please name the agencies and the amounts

⁴ This reporting requirement applies only to LDCs

⁵ For post-conflict countries only

⁶ Please fill out also the information requested in the database on Joint Programmes (hyperlink)

Macro assessment has been completed or high risk has been assumed; (ii) All partners receiving 100 000 USD (or limit set by the agencies at the country level) collectively from UNDP, UNFPA, UNICEF and WFP (and any other agencies that have agreed to adopt HACT in the country) have been micro assessed or high risk has been assumed for implementing partners where micro assessment could not be completed; (iii) There is agreement on HACT implementation with the government either in the CPAPs or through exchange of letters; (iv) Assurance and audit plan of implementing partners has been developed and implementation mechanisms agreed upon.

Since HACT is a harmonized approach amongst all agencies in the country, if any of them does not meet the above criteria, the